

United Nations Development Programme



Country: Armenia Initiation Plan

Project Title: Strengthening Stability and Resilience of the Bordering Communities in Vayots Dzor, Gegharkunik and Syunik Regions (phase 3)

Expected UNDAF/CP Outcome 1: People, communities and regions benefit from equitable economic opportunities, decent work and sustainable livelihoods, enabled through competitiveness and inclusive green growth

Expected CPD Output 1.2: Capacities at national/sub-national levels strengthened to promote inclusive local economic development (LED) and deliver inclusive public services

Initiation Plan Start/End Dates: 07.01.2021-31.03.2022

Implementing Partner: UNDP

Brief Description

The Project represents a joint UNDP-UNICEF effort to advance stability and safety in the bordering communities of Gegharkunik, Vayots Dzor and Syunik regions, directly affected by Nagorno Karabakh (NK) conflict. The project will implement activities to deliver transformation at institutional (local governments, CSOs, businesses) and human development levels (skills, services, behaviour). The Project will provide evidence-based interventions, addressing conflict entailed instability and vulnerabilities in the remote and isolated bordering communities to enhance human wellbeing with specific focus on the most unsafe families and groups.

The project is designed in phases. This is the third phase and it will last for 9 months, it is a continuation of the second phase, and based on the results and funds availability may be extended further.

Programme Period:	2021-2025	Total resources required	993,228.38 USD
Atlas Project Number:	00128546	Total allocated resources:	710,158 GBP
Atlas Output ID:	00127976	• Regular	_____
		• Other:	_____
		o Donor	FCO
		o Donor	_____
		o Government	_____
Gender Marker:	GEN2 (OECD-DAC GEM1)	Unfunded budget:	_____
		In-kind Contributions	_____

Agreed by UNDP: Mihaela Stojkoska, UNDP Resident Representative a.i.

Date:

I. PURPOSE AND EXPECTED OUTPUT

Armenia entered 2021 facing double crises in view of COVID-19 pandemic as well as the consequences of hostilities in and over Nagorno Karabakh (NK). For Armenia the compound crises remain major source of tension and instability. This impacted large segments of affected population in bordering regions, suffering the consequences of the NK conflict in their everyday lives, which brings an urgent need of strengthening the safety, stability and resilience of the bordering communities.

The residents of the regions adjacent to conflict zones routinely experience various forms of deprivations, safety risks, poverty, limited job opportunities, depopulation and deteriorating human capital, gender inequalities, vulnerability of youth and children, and hindered access to basic public services and social protection. All this has been exacerbated by COVID-19, undermining the stability and resilience of the bordering communities in the long run.

The proposed Project (3rd phase) is called to make people feel safer and more engaged in community life, to enhance access to inclusive public services, to give people a credible economic stake in a future without violence, and to strengthen the bonds between communities, their governments and their businesses, thus contributing to long-lasting stability at the border.

Over the years policy responses will need to combine the roll-out of vaccination, public health measures, and supporting measures for inclusive economy targeting the most vulnerable, including children, youth and women through enhanced social dialogue and empowered civil society: a human-centered and inclusive post-COVID and post-conflict early recovery.

To achieve transformational results, the Project capitalizing on the outcomes of the first two phases will apply complex approach delivered jointly by UN agencies-UNDP and UNICEF through complementary activities.

The Project Proposal is rested on the key findings of joint UNDP-UNICEF Socio-economic Impact (SEIA) and Vulnerability Assessment for the target 3 regions performed during both phases of the Project and is stated within below given Project Outputs, which are relevant given the proposed timeframe. Moreover, the results of the Project second phase have been already finalized against planned outcomes and outputs and allowed to address the below given outputs in informed and evidence-based way bearing in mind an urgent need for further promotion of socio-economic development of the target regions; implementation of comprehensive and coordinated DRM polices aimed at resilience building of the target communities; multiplication of efforts aimed at sustainable development and resilience building along different vectors of community development.

The proposed project is a joint endeavor of UNDP and UNICEF, and the full comprehensive document with an overall description of activities and total budget is annexed to this document. While total budget is 710,158 GBP (993,228.38 USD¹), UNDP share is 478,321GBP (677,509USD) and UNICEF-231,837 GBP (328,381USD).

Output: Enhanced safety, resilience and social cohesion of communities in bordering areas of Gegharkunik, Syunik and Vayots Dzor regions

Activity 1 (UNDP): Improved access to data for evidence-based decision making on national, regional and local levels with the focus on the most vulnerable groups

Capacity building of stakeholders to use electronic data toolkit and apply it in the community/regional policy development.

Based on the findings of the assessments conducted over the Project's 1st and 2nd phases in 42 communities an electronic Local Level Risk Reduction (LLRM) and Socio-Economic Impact (SEI)

¹ UNOORE as of June 2021

assessments unified toolkit (dashboard) was developed, upgraded and presented to the communities' administrations and other stakeholders.

- a) The project will deliver trainings to local community administrations to build their ability to apply the above-mentioned toolkit in the community development planning, as well as in responding to different type of emergencies and shocks.
- b) The project will continue updating and maintaining the data visualization dashboard to ensure quick access to the collected data, presenting the complex picture of COVID-19 impacts, disaster and conflict vulnerabilities with clarity to different stakeholders.
- c) The project will establish a broad partnership with the Disaster Risk Management National Platform² (DRRNP) to ensure sustainability of the digital tool beyond the life of the project. DRRNP will maintain the digital system and provide relevant expertise to the Communities as needed.

Promotion of the already developed 3 conflict-sensitive future-oriented scenarios and development of 1 conflict-sensitive future-oriented scenario for borderline community

a) UNDP will continue promotion of the already developed 3 conflict-sensitive future-oriented scenarios for Areni, Sisyan and Goris communities

b) UNDP will continue development of conflict-sensitive, future-oriented scenario development approach in 1 borderline community (Vardenis, Gegharkunik region) through integration of the results of SEIA and LLRM assessments, and building on the findings and lessons learned of pilot actions in 3 communities covered over the first two short-term phases of the Project. Scenario building will enhance the qualitative dimension of the preceding assessments conducted by UNDP and UNICEF, adding more prospective insights to possible solutions.

b) UNDP will develop white paper, integrating the findings of the above exercise as well as address challenges of the cities' revitalization. This will help to design policy recommendations at local and national level. The methodology as well as each scenario will be validated by the communities.

The activity also aims at sustainable behavioural shift in the target communities, sensitizing both the population and local government bodies on opportunities and challenges of the future.

Introduction of financial sustainability instruments for CSOs and community active groups

- a) UNDP will introduce financial support instruments for CSOs and community active groups in order to support the developed scenarios and White Paper (Activity 1.1.2).The support scheme will address opportunities unpacked by the development scenarios and will enable projects which enhance community resilience, suggest agile mechanisms for human development and introduce new electronic tools for optimization of business or agricultural activities.

Though small scale in nature, the initiatives should allow those, who are deprived of income opportunities because of structural factors conditioned by conflict and COVID-19, to rebuild livelihoods and regain social and economic inclusion. The component will be closely linked to the vulnerability assessment and skills building component of the Project and will also nudge citizen-driven ideas which can accelerate the development of the community towards the best future scenario.

² <http://www.arnap.am/>

The thematic calls for ideas will be announced in innovative agriculture, municipal service provision, peer-to-peer service platforms and new hyperlocal information mediums like community blogs and social media channels.

Implementation of competency-based VET reforms to enhance youth employability in fragile context

Based on the results and recommendations of the Rapid Assessment of regional vocational education and training institutions (VETIs) on «Adjustment to «New Normal» of VETIs and Policy Makers» conducted in February-March, 2021 3 target regions during the second phase of the Project (February, 2021), it is proposed to continue series of interventions in the field of vocational education and training, to address mismatch between labour market demand and supply sides and to enhance employability of the VET graduates.

a) UNDP will support VET policy development for on-line education to address accessibility and quality in VET system. The Project will address regulative and normative gaps of the on-line VET at the policy level closely working with the key partners including RA Ministry of Education, Science, Culture and Sport, VETIs, Quality Assurance Center, National Center for VET Development, etc.

b) UNDP will continue capacity building of VET faculty on e-learning modalities and techniques as per strong need emerged during COVID-19 pandemic as well as based on the feedback of the training participants provided after 72-hour on-line training for VET faculty delivered during the 2nd phase of the Project (March, 2021).

c) UNDP will support development/revision of educational standards for 3 occupations mostly demanded by the regional labour markets to adjust educational curricula to the changing needs of employers.

d) UNDP will support Career Guidance and Professional Orientation system in Armenia for labour-market driven decision-making to be done by high school graduates and their parents in selection of future profession.

Activity 2 (UNICEF): Risk-informed standards, procedures and mechanisms are developed and introduced in the communities to strengthen community-based social support services for families and children

a) UNICEF will model and promote good practices in delivery of existing and new region and community-based support services, including family and child support centers, mental health and psycho-social support services, alternative care services, pedagogical-psychological support centers.

b) The project will advocate and support necessary changes in legislation, reporting and referral systems at the national level to advocate for further scaling up and replication of these practices in other bordering communities/regions of Armenia to ensure sustainability of the interventions throughout the country beyond the scope of this project.

Activity 3: Gender-sensitive disaster management mechanisms are established/updated at the levels of

(i) community; (ii) school; (iii) kindergarten and health facilities informed by conflict specifics and COVID-19 response

Community level (UNDP)

a) UNDP will plan practical interventions to support implementation of DRM plans for Goris and Vardenis cities with risk mitigation measures.

b) Support Meghri, Sisyan and Kajaran cities to use Score Card and develop City Resilience Action Plans taking into consideration that these 3 cities have officially joined UNDRR Making Cities Resilient campaign.

c) Continue LLRM in the rest 20 settlements of Meghri, Zaritap, Areni and Geghamasar consolidated communities.

In these conflict-affected communities where disaster risks are disproportionately high, concrete interventions are required to reinforce implementation of risk-informed policies and strategies at the local level.

School level (UNICEF)– expanding school coverage of DRM plans; supporting implementation of DRM plans in selected communities; capacity building of teachers

- a) Preparation/Update of School Disaster Risk Management and COVID-19 Response Plans in additional 60 schools of bordering communities of the target regions based on the results and lessons learned of the roll out of the exercise in the first 5 schools during short-term project, project, with close involvement of school administrators, teachers and adolescents..
- b) Support to implementation of the School Disaster Risk Management Plans in the selected communities (selection criteria will be developed in partnership with the MES, UNDP and responsible CSO partner).
- c) Capacity building of teachers in the areas of first aid, PSS and GBV risks. Teachers will be provided with gender – sensitive practical tools and methodologies for prevention and response to risk situations, including conflict escalations.

Kindergarten and health facilities level (UNDP) -DR assessment and DRM development of kindergartens and health facilities, as a first step of handing over the local level resilience building model to the Community Administrations

a) UNDP will continue DR assessment and DRM and contingency plans development for kindergarten and health facilities, for conflict escalation, earthquake, fire, spread of acute infectious diseases, as well as for human resource management) with integrated data management system, which will assess and review mentioned safety dimensions, facilities, relevant solutions, roles and responsibilities (SOPs) and its monitoring. The process will be initiated in close cooperation with the MES, DRR National Platform, regional governments, local NGOs and the local communities.

The exercise will also serve as the first step of handing over the local level resilience building model to the Community Administrations with special attention to community critical facilities. The assessment will help to design short, medium and long-term response strategies towards building resilience in these settlements.

b) Introduction of financial sustainability instruments for CSOs in the field of DRM, kindergarten DRM plans development and implementation, introduction of Early Warning Systems, enhancement of resilience of health facilities etc.

c) Capacity development of local NGOs and civil society to formulate and implement risk mitigation projects based on the identified needs and recommended actions.

Activity 4 (UNICEF): Professionals in state-supported services for the most vulnerable children and families, as well as of civil society organizations and peer support networks, have increased capacity to provide quality services, including mental health and psychosocial support services

UNICEF based on findings of LLRM assessments, will support training of students on the use of 21st century skills (including collaboration, critical thinking, problem-solving, initiative) in DRM processes and will facilitate students active engagement in the process of planning and addressing community resilience and disaster risk reduction needs, in accordance with developed school DRM plans.

Capacity building of professionals; further enrichment of educational e-platform; expansion and enhancement of peer support groups in the most remote settlements.

a) Building on the results and lessons learned of the short-term project phases, UNICEF will continue capacity building of professionals (social workers, social pedagogues, psychologists and other social service workforce professionals) engaged in state-run or state-supported organizations delivering social services. This includes mental health and psychosocial support services to the population of bordering communities (regional and community-based family and child support centers under MLSA and MoESCS, CSOs delivering respective services, social services, schools).

b) E-learning platform equipped for distant learning courses will be further enriched in terms of content and will be made available for all professionals to make use of the learning and training materials, developed during the short-term project and over the course of this project. This platform will enable opportunity of distance learning for new professionals as well.

c) Establishment of peer support volunteer groups will be continued, the groups established during the earlier stages of the project will be trained and supported in the most isolated borderline communities, where there are no other mechanisms for delivery of and access to support services.

d) UNICEF will also support delivery of parenting support services to families through kindergartens to ensure sustainability of the service.

UNICEF will also support the hotline for reporting cases of violence against children for parents and adolescents with a strong referral system in case of need for specialized services arises. The hotline will be supported through enhancing capacities, coverage and building a strong referral system to prevent and respond to cases of violence.

UNICEF will continue the recruitment and training of foster families for emergency alternative care arrangements to ensure that quick quality emergency alternative care can be provided in case of need to children and adolescents left without parental care due to COVID-19 and other emergencies in bordering communities. As a result, children will not be relocated to other regions, thus decreasing the risk of depopulation of borderline communities.

Establishment of Community Parent Support Groups (for parents of children and adolescents aged 7-11 and 12-18) and organization and promotion of MHPSS through informal education, soft skills training opportunities.

The key investment of this activity will be training of professionals and parents - mothers and fathers - as role models, and facilitation of parent support groups on the base of schools/community-based services to ensure sustainability of support. The groups would be supported and supervised by

trained professionals and would be delivering support to families with children in the most isolated bordering communities, which are the most deprived in terms of availability of services and access to those. In addition, adolescents from remote communities will be provided with outreach informal education and soft skills training opportunities.

Activity 5 (UNDP): Enhanced capacities of the population in bordering areas especially youth and women, for facilitated entry into the labor market through reskilling initiatives

Delivery on-job trainings with further job placement for the most vulnerable segments of population

UNDP will continue job creation interventions at the community level as one of the key initiatives at the post-conflict recovery aimed at income generation, enhanced employability, professional networking, social cohesion; improved livelihoods and resilience of the 3 target regions.

UNDP will deliver gender-sensitive decent and sustainable jobs for residents targeting the most vulnerable segments of population (women, youth, war veterans) through different jobs creation modalities such as work-based learning (WBL) with further job placement, paid internship for the first-time job seekers, adjustment of work places for the PWD, etc.

II. MANAGEMENT ARRANGEMENTS

The main stakeholders relevant to the project are the Ministry of Labour and Social Affairs (MLSA), Ministry of Territorial Administration and Infrastructure (MTAI), Ministry of Education, Science, Culture and Sports (MESCS), Ministry of Emergency Situations (MES), regional and local government of Syunik, Gegharkunik and Vayots Dzor, civil society organisations working in the target regions.

UNDP will be the main implementing partner and will transfer respective funds (251,041GBP) to UNICEF through agency to agency agreement. UNICEF will provide report for its part to UNDP in accordance with the schedule for consolidation and final reporting to donor. The project team will be based in Yerevan with outreach to regions/communities for programmatic activities.

Management of UNDP component of the Project will be ensured via supervision from the UNDP Socioeconomic Governance Portfolio, which will include quality assurance, oversight and technical support, with elements of Direct Project Cost (DPC) reflected in the budget.

A Project Steering Committee (PSC) will be established to provide oversight of delivery and review progress and as a forum to consider any changes and adaptations that may be necessary as well as to consider project management issues that require attention, for example, to monitor and oversee risk. The SC will meet at the outset of the project (within the first 2-3 weeks from the date of the MOU) and then meet at 6-weekly intervals for the first three months, and then at six monthly intervals or more or less regularly, if subsequently agreed between the Parties.

The Steering Committee (SC) will comprise the lead Project Managers of the Authority and the Implementing Partner and the CSSF Programme Manager (located in Tbilisi) and other representatives of the Authority, external contacts that the Authority and the Implementing Partner agree to invite on an ad-hoc basis.

Representatives from regional administrations, other partner Ministries and civil society organizations may be invited to participate in the PSC meetings as guests as necessary. UNDP actively promotes equal participation of women and men in the PSC.

The PSC will monitor project progress, provide political oversight, and offer general advice for project implementation to make certain the project is consistent with national development priorities.

The Terms of Reference of the SC will be drafted by UNDP within the first two weeks from the date of signature of the MOU and agreed early in the Inception Phase, specifying the scope of SC as well as the roles and responsibilities of its members.

III. MONITORING

In accordance with **UNDP's** programming policies and procedures, the project will be monitored through the following monitoring and evaluation:

- Progress data against the results indicators in the RRF will be collected and analyzed to assess the progress of the project in achieving the agreed outputs.
- Specific risks that may threaten achievement of intended results will be Identified and monitored through risk management actions using a risk log. This includes monitoring measures and plans that may have been required as per UNDP's Social and Environmental Standards.
- Knowledge, good practices and lessons will be captured regularly, as well as actively sourced from other projects and partners and integrated back into the project.
- The quality of the project will be assessed against UNDP's quality standards to identify project strengths and weaknesses and to inform management decision making to improve the project.
- Internal review of data and evidence from all monitoring actions to inform decision making.
- On-going site visits will be conducted by both Project Team and Project Assurance to monitor implementation and address current issues.
- Final report will be developed at the end of the project to reflect on the achievements, results and lessons learned.

IV. WORK PLAN

Period: July 2021-March 2022³:

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME			RESPONSIBLE PARTY	PLANNED BUDGET		
		Q3-2021	Q4 - 2021	Q1-2022		Funding Source	Budget Description	Amount USD
<p>Output: Enhanced safety, resilience and social cohesion of communities in bordering areas of Gegharkunik, Syunik and Vayots Dzor regions</p> <p>Related CP Outcome: People, communities and regions benefit from equitable economic opportunities, decent work and sustainable livelihoods, enabled through competitiveness and inclusive green growth</p> <p>Indicator 1: Number of secondary legislative acts developed and submitted to the Government, informed by the assessment of community-based service conducted in Gegharkunik region during 1st phase of the project.</p> <p>Baseline 1: The assessment conducted, recommendation provided to the government</p> <p>Target 1: 1-2 secondary legislative acts developed and submitted to the Government by the end of March 2022</p> <p>Indicator 2: Legal environment for TVET on-line education is improved;</p>	<p>Activity 1: Improved access to data for evidence-based decision making on national, regional and local levels with the focus on the most vulnerable groups</p>	X	X	X	UNDP	FCO	71300: Local consultants	31,468.53
		X	X				72100: Contractual Services - Comp	122,381.12
				X			74200: Audio Visual & Print Prod. Costs	1,997.90
		X	X	X			74500: Miscellaneous Expenses	400.00
		X	X	X			75100: Facilities & Administration	12,180.14

³ Maximum 18 months

<p>Baseline 2: Not performed</p> <p>Target 2: 1-2 secondary legislative acts developed and submitted to the RA MESCS by the end of March 2022</p> <p>Indicator 3: TVET staff (gender disaggregated) benefited from capacity building activities</p> <p>Baseline 3: 450 TVET staff have been trained in the field of e-learning methodologies and techniques (delivered through phase 1 of the project)</p> <p>Target 3: 450 TVET staff will enhance digital skills for delivery of TVET by the end of 2021 (Q4)</p> <p>Indicator 4: Career guidance and professional orientation are addressed</p> <p>Baseline 4: Fact-finding report on Career Guidance in Armenia</p> <p>Target 4: 50 direct beneficiaries will enhance their knowledge on the current needs of the local labor markets of the Project target regions by the end of 2021</p>								
<p>Indicator 5: Documents reflecting models/recommendations to the national/regional/local authorities in the field of family and childcare and support services, including mental health and psychosocial support services developed and submitted to the key responsible stakeholders</p> <p>Baseline 5: Not developed</p> <p>Target 5: 1-2 document(s) is developed by the end of March 2022</p>	<p>Activity 2: Risk-informed standards, procedures and mechanisms are developed and introduced in the communities to strengthen community-based social support services for families and children</p>	X	X	X	UNICEF	FCO	72600: Grants	26,573.43
		X	X	X			75100: Facilities & Administration	2,125.87
<p>Indicator 6: Number of members of Resilience Teams and CSOs capacitated to</p>	<p>Activity 3: Gender-sensitive disaster management mechanisms are</p>	X	X	X	UNDP	FCO	71300: Local consultants	20,979.02
		X	X	X			72100: Contractual Services - Comp	79,519.58

<p>enforce and support implementation of DRM plans Baseline 6: 165 Target 6: 150 by the end of March 2021</p> <p>Indicator 7: Number of schools with School Disaster Management Plans in place, including conflict specifics and response to the COVID-19 Baseline 7: 15 Target 7: 10 schools by the end of March 2021</p> <p>Indicator 8: Number of disaster management plans for kindergartens and ambulatories Baseline 8: 11 DM plans for kindergartens & 10 DM plans for ambulatories Target 8: 10 DM plans for kindergartens are in place by the end of March 2021</p> <p>Indicator 9: Number of school-girls and boys with enhanced 21st century skills, resilience and first aid capacities in target communities Baseline 9: 0 Target 9: 30-50 direct beneficiaries by the end of 2021</p>	<p>established/updated at the levels of (i) community, (ii) school, (iii) kindergarten and health facilities informed by conflict specifics and COVID-19 response</p>	X	X		UNICEF		72600: Grants	16,783.22
		X	X	X			74500: Miscellaneous Expenses	900.00
		X	X	X			75100: Facilities & Administration	9,454.55
		X	X	X			72600: Grants	73,426.57
							75100: Facilities & Administration	5,874.13
<p>Indicator 10: Number of peer support volunteers trained, disaggregated by gender. Baseline 10: 89</p>	<p>Activity 4: Professionals in state-supported services for the most vulnerable children and families, as well as of civil</p>	X	X	X	UNICEF	FCO	71300: Local consultants	5,594.41

<p>Target 10: 50 by the end of March 2021</p> <p>Indicator 11: Number of professionals (disaggregated by gender) who received consultations through the helpline</p> <p>Baseline 11: 100</p> <p>Target 11: 150</p> <p>Indicator 12: Number of parents with raised awareness and training in emergency foster care.</p> <p>Baseline 12: 50</p> <p>Target 12: 50</p>	<p>society organizations and peer support networks, have increased capacity to provide quality services, including mental health and psychosocial support services</p>									
		X	X	X					72600: Grants	162,237.76
		X	X	X					75100: Facilities & Administration	13,426.57
<p>Indicator 13: Decent job creation modalities introduced for the most vulnerable segments of population including war veterans, women and youth</p> <p>Baseline 13: 1</p> <p>Target 13: 2 modalities are introduced by the end of March, 2022</p>	<p>Activity 5: Enhanced capacities of the population in bordering areas especially youth and women, for facilitated entry into the labor market through reskilling initiatives</p>	X	X	X	UNDP	FCO	72100: Contractual Services - Comp	246,151.05		
		X	X	X			74500: Miscellaneous Expenses	800.00		
		X	X	X			75100: Facilities & Administration	19,756.08		
<p>Management cost:</p>	<p>6. Project management</p>	X	X	X	UNDP	FCO	64300: Management costs	15,104.90		
		X	X	X			71400: Contractual Services/Individuals	36,503.50		
		X	X	X			71600: Travel	2,251.75		
		X	X	X			72400: Communic. & Audio Visual Equip.	8,811.19		
		X	X	X			73100: Rental and Maint. Premises	4,405.59		
		X	X	X			74100: Professional services/Evaluation	29,969.23		
		X	X	X			74500: Miscellaneous Expenses	800.00		
		X	X	X			75100: Facilities & Administration	7,827.65		

		X	X	X	UNICEF	64300: Management costs	30,797.20
		X	X	X		71600: Travel	1,600.00
		X	X	X		75100: Facilities & Administration	2,591.78
Subtotal UNDP management cost:							105,673.81
Subtotal UNICEF management cost:							34,988.98
Subtotal:							993,228.38
TOTAL:							993,228.38

RISK ANALYSIS

#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner
1	Increasing numbers of new COVID-19 cases may lead to another wave of imposing lockdown and mobility restrictions, which may affect all activities, requiring face-to-face interaction	June, 2021	Other	Difficulties/security restrictions for operating in certain communities and impose risk for sustainability of actions. P = 5 I = 5	All the communication, surveys and interviews will be transmitted to online modality. Focus groups will be replaced with additional key informant interviews and desk review	Project Coordinator
2	Escalation of the border conflict and security situation still has medium to high probability, which will make it hard, if not impossible to ensure Project continuity.	June, 2021	Political	Difficulties/security restrictions for operating in certain communities and impose risk for sustainability of actions. P = 5 I = 5	The implementing agencies should follow the business continuity plan, preparedness measures in case of a conflict scenario and the security advisory.	Project Coordinator